



April 12, 2016

To Our Neighbors:

My name is Aaron Johnson and I am the General Manager of the PCC Structural, Inc. facility located on Johnson Creek Boulevard. I am writing to provide a brief update on our facility as it relates to the ongoing issues recently highlighted in the media, which are understandably a priority for all of us.

First and foremost, PCC Structural takes very seriously its responsibility to operate in a safe and responsible manner. Our company makes flight-critical airplane parts that ensure the safety of air travel worldwide. We have employees working in our facilities around the clock and we are committed to sending them all home to their families every day healthy and uninjured. Similarly, we are committed to the safety of our neighbors, our community, and our environment:

- We have extensive control systems in place to limit emissions to our environment and our surrounding neighborhoods.
- We are regularly exploring how we can further improve on our controls. In fact, several new air emission controls will be in place shortly, and a large storm water filtration project will be completed this summer.
- Our air emissions are in full compliance with permits and audited by the Oregon DEQ.
- We understand that our environmental obligations go beyond compliance and require continuous improvement.

To address a few of the specific concerns in the media, I can state the following:

- We do not use either arsenic or cadmium in our metals.
- We predominately use low-toxicity nickel alloys.
- We use elemental chromium in our metals and an extremely small percentage converts to hexavalent chromium when high heat is applied. Our current systems control the vast majority of our hexavalent chromium emissions, and with the enhancements currently being implemented we expect to increase our chromium capture rate even more.

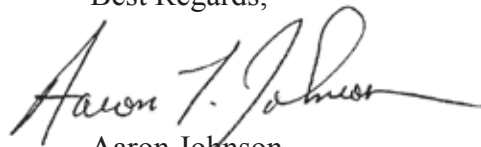
I understand that this letter could not possibly answer all of your questions. For that reason I have scheduled a public meeting on May 25, 2016, where you can ask questions. I hope you will

join me. Please feel free to send questions to [community@pccstructurals.com](mailto:community@pccstructurals.com) in advance of the meeting. It will assist us in providing more comprehensive answers. Go to [www.pccstructuralscommunity.com](http://www.pccstructuralscommunity.com) for more details about the meeting as it gets closer.

We were founded in Portland in 1956 and are proud of what we do. We are an integral part of the community and we know we have a responsibility to keep our employees, neighbors, and the environment healthy and safe. Three-fourths of our employees live within a five mile radius of our plants and one-third live within a two mile radius. Our employees are also our neighbors.

I look forward to seeing you at our meeting on May 25.

Best Regards,

A handwritten signature in black ink that reads "Aaron T. Johnson". The signature is fluid and cursive, with a long horizontal stroke at the end.

Aaron Johnson

General Manager, PCC Structural, Inc.